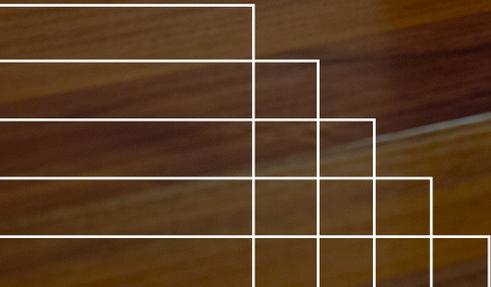
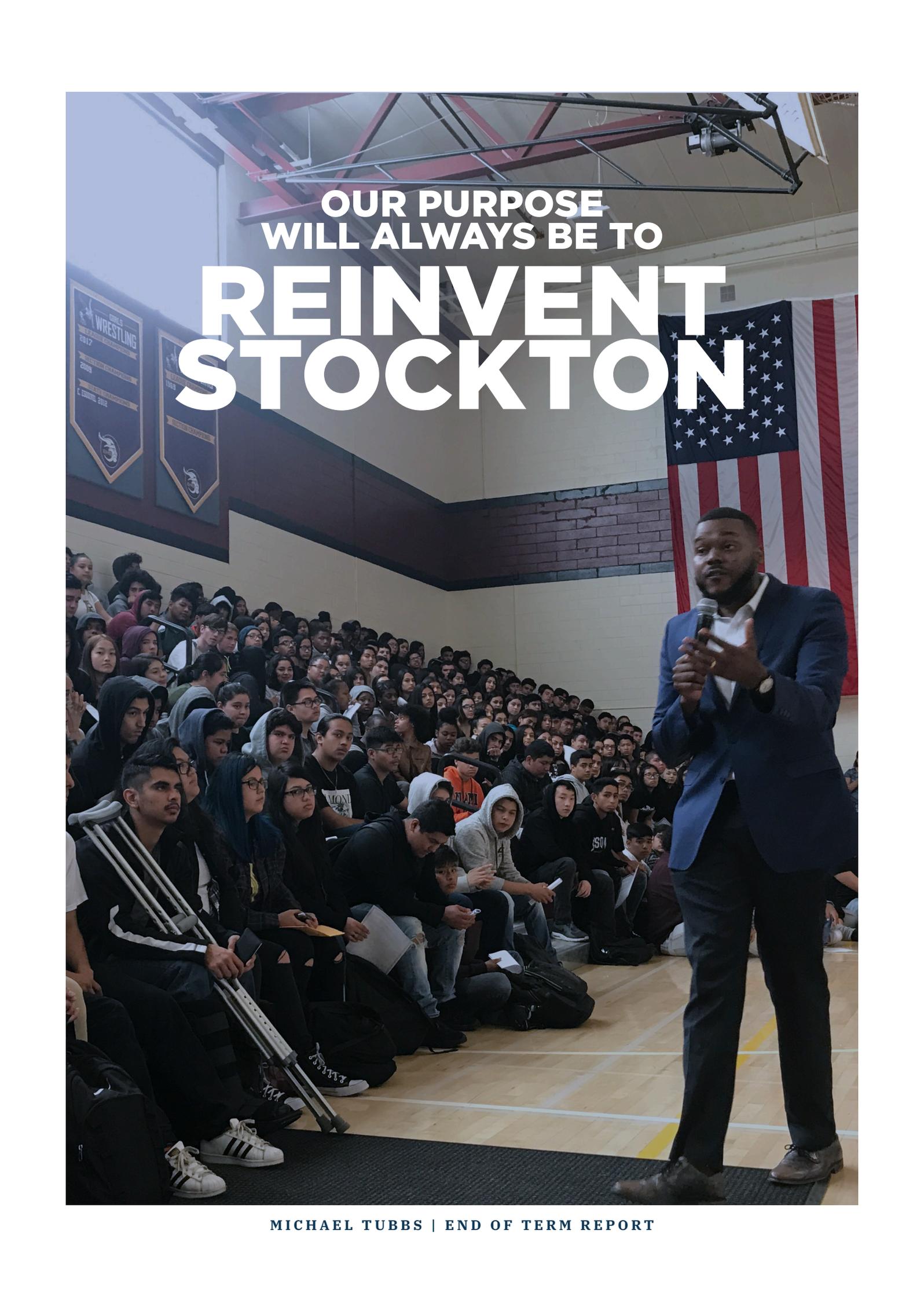


MICHAEL TUBBS

END OF TERM REPORT

OFFICE OF THE MAYOR
STOCKTON, CALIFORNIA



A man in a blue suit is speaking into a microphone on a stage in a gymnasium. He is addressing a large, diverse audience of students seated in bleachers. An American flag is visible on the right side of the stage. The gymnasium walls feature wrestling championship banners. The text "OUR PURPOSE WILL ALWAYS BE TO REINVENT STOCKTON" is overlaid in large white letters across the top of the image.

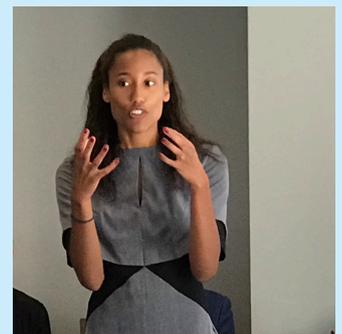
OUR PURPOSE
WILL ALWAYS BE TO
**REINVENT
STOCKTON**

MICHAEL TUBBS | END OF TERM REPORT

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DEAR FRIEND,

It has been an honor to serve as your Mayor over the last four years. I am proud of the work we did together with the support of the City Council, City Staff, visionary community leaders, and you, to #ReinventStockton.



This shift in perspective toward our city is a direct result of a variety of initiatives—Stockton Scholars, Advance Peace, Stockton Economic Empowerment Demonstration (SEED), and others—researched, developed, and launched by my office over the last four years. We went from bankruptcy in 2012, to one of the most fiscally healthy cities in the nation. We’ve also strengthened our education system through partnerships with California Volunteers and Stockton Scholars. During my term, Stockton demonstrated to our country and the world what is possible when you dare to move beyond the status quo and create not only a future, but a present that considers everyone.

I leave office knowing that we are far from perfect, but

feeling very proud of our progress. I believe Stockton is and will remain an example of social innovation. I remain encouraged by and committed to Stockton’s bright future. It has been an absolute pleasure serving as your Mayor, thank you for the opportunity.

Together, we reinvented Stockton,

Michael D. Tubbs
Mayor, City of Stockton, California

**OUR PURPOSE WAS TO
CHANGE THE LIVED
EXPERIENCES OF EVERYDAY
STOCKTONIANS**



“

Each day, we must work together to move our city forward - towards a safer community

MICHAEL TUBBS

Mayor, City of Stockton, California

PUBLIC SAFETY

For decades, Stockton has been plagued by a high crime rate. In 2012, after bankruptcy slashed the police budget and forced a 25% reduction of the police force (about 100 officers), Stockton experienced a record high rate of homicides and shootings. During this time, Stockton had a higher rate of homicides per capita than Chicago.

HOMICIDES HAVE DROPPED*

40%

in 2018 and 2019 as compared to 2017

OVERALL CRIME REDUCTION*

18%

** Stockton witnessed an 18% drop in overall crime (YTD, Nov. 2020)*

SHOOTING REDUCTION*

80%

** 80% drop in Stockton police shootings in the past two years.*

OUR GROWTH STRATEGY

Since taking office, Mayor Tubbs has worked to make Stockton a safer city. In 2018, he secured a gun violence reduction program known as Advance Peace. Coordinated efforts with the previously existing ceasefire program, and The Office of Violence Prevention, led to significant reductions in violence. While we still have a lot of work to do, based on the collective efforts over the last four years, we are trending in the right direction. In 2018 there was a 40% decrease in homicides from 2017 and that trend continued in 2019. Marking the first time in over a decade that Stockton had back-to-back years with less than 40 homicides. Today, we also have nearly 500 Stockton police officers in our ranks, a record high for our city.

STOCKTON BY THE NUMBERS:

- The city of Stockton led the state in the decline of police shootings.
- California Department of Justice reported an 80% drop in Stockton police shootings in the past two years. The city has been part of a four-year U.S. Department of Justice “National Initiative for Building Community Trust and Justice.
- Stockton has seen a 40% drop in homicides in 2018 and 2019 as compared to 2017.

- The City Manager formed a Public Safety Community Review Board of 25 civic members.
- Stockton witnessed an 18% drop in overall crime (YTD, Nov. 2020).
- Mayor Tubbs sits on both the National Police Foundation Council on Policing Reforms and Race and on the Governor appointed California Commission on Peace Officers Standards and Training (POST).



In 2018, Mayor Tubbs launched Advance Peace, which helped to drive down violence in Stockton. Advance Peace is an intensive 18-month fellowship that focuses on known shooters. Participants focus on life mapping and setting goals, internships and opportunities, social service navigation, daily check-ins, mentorships, and transformative travel. This intense interaction provides a support system that strongly deters criminal activity.



MAKING EDUCATION A PRIORITY

For far too long, Stockton has ranked near the bottom of the state when it comes to college attainment. With this in mind, ten years after graduating from his public high school, Tubbs returned to his alma mater as Mayor to offer scholarships of up to \$4,000 to every qualifying senior for the next 10 years.

Funding for this scholarship program was made possible thanks to a generous donation of \$20 million from the Spiegel Family Fund.



STOCKTON SCHOLARS

Thanks to this multi-year, multi-million dollar investment, Mayor Tubbs was able to launch the Stockton Scholars program, providing qualifying Stockton Unified School District students with support for college or trade school. The mission of Stockton Scholars is to dramatically increase the number of students from Stockton who enroll and succeed in higher education, with the hope that those same young people will return to Stockton one day and help the next generation. Beyond just the core program, Stockton Scholars offers additional opportunities for students in Stockton’s four school districts. From our Roses from Concrete to our Charge by Spanos scholarships, Mayor Tubbs has worked to expand support to as many students as possible.

TOTAL SCHOLARSHIP DOLLARS AWARDED

\$1.65M

** to students who are attending a 2-year, 4-year, or trade school. More than, 1,300 students, have received scholarships since 2017.*

CHILD SAVINGS ACCOUNTS

Thanks to efforts led by Mayor Tubbs, Stockton was selected as a pilot city for a new child savings program through the California Student Aid Commission. Up to 4,000 pre-K students are eligible for 529 saving accounts in the amount of \$750. As these students reach college age, their accounts will mature to around \$2,000 each, giving our young people additional help to pay for college.

GIRLS WHO CODE

In 2017, in response to the growing demand for STEM career opportunities and due to the underrepresentation of women and girls in those fields, Mayor Tubbs worked with the Girls Who Code program to establish and launch after school clubs in Stockton. In conjunction with local school districts and the Housing Authority of San Joaquin, this endeavor helped establish clubs and provide girls throughout Stockton with coding opportunities.

EDUCATIONAL FUNDING HIGHLIGHTS

IN 2018, MAYOR TUBBS LAUNCHED STOCKTON SCHOLARS WITH AN INITIAL*

\$20M

** donation*

CSU STOCKTON FEASIBILITY STUDY,

\$2M

FAFSA APPLICATIONS,

10%

4,000 PRE-K STUDENTS WILL BE ELIGIBLE FOR

\$750

** in a Child Savings Account*

- In 2018, Mayor Tubbs launched a \$20 million fund known as Stockton Scholars.
- Since the launch of Stockton Scholars, FAFSA applications for SUSD have increased by 10%.
- Worked with Governor Gavin Newsom to receive \$2 million to study the feasibility of bringing a California State University main campus to Stockton.
- 4,000 pre-K Students will be eligible for \$750 child savings accounts.
- Mayor Tubbs worked to establish a Girls Who Code program in Stockton and hired students from this initiative to build an app for his office.



COLLEGE SIGNING DAY

As Mayor, Tubbs has looked for ways to celebrate our students for their accomplishments.

Over the last four years, Mayor Tubbs, in partnership with Stockton Scholars, has hosted our annual College Signing Day event. Special guests from local inspirational Astronaut Jose Hernandez to Actor Daveed Diggs have joined with students to celebrate their graduation from high school and transfer to college.



TALENT IS UNIVERSAL BUT OPPORTUNITIES ARE NOT - THAT'S WHY WE ARE WORKING EACH DAY TO OPEN THE DOORS OF OPPORTUNITY FOR ALL OUR YOUNG PEOPLE IN STOCKTON.

STOCKTON SERVICE CORPS

Stockton is a city full of talent, and through our new Stockton Service Corps program, we can give people the opportunity to use their skills, and passions to help our youth right here at home ~ Mayor Michael Tubbs

PARTNERSHIP

In partnership with the Governor’s Office, California Volunteers and the Reinvent Stockton Foundation, Mayor Tubbs launched the Stockton Service Corps, a first-of-its-kind place-based AmeriCorps initiative. With a six year, \$12 million investment, Stockton Service Corps focuses on increasing the number of AmeriCorps members working to address Stockton’s most critical needs. Launched with over 100 fellows in 2019, Stockton Service Corps fellows focused their service on providing mentorships, academic tutoring, and youth civic engagement opportunities to young people from kindergarten through college completion.

In March 2020, at the start of the COVID-19 pandemic, Stockton Service Corps fellows worked in an emergency response capacity to address food insecurity for



vulnerable residents throughout Stockton. In addition to their emergency response efforts, fellows continued to provide academic and enrichment support virtually for Stockton students. In the first year of the Corps, Stockton Service fellows provided direct support to over 5,000 students.



THE STATE OF CALIFORNIA INVESTED,

\$12M

HIRED MORE THAN,

100

AmeriCorps members

PROVIDING DIRECT SUPPORT TO MORE THAN

5,000

students

HOUSING AND HOMELESSNESS

California and Stockton, like much of the nation, face a housing crisis. While there is no cure-all for this crisis, under the leadership of Mayor Tubbs, for the first time in our city's history, Stockton generated a plan to address housing insecurity and homelessness.

STRATEGY

Mayor Tubbs also lobbied for Stockton's inclusion into California's Big City Mayors coalition. In doing so, Stockton was approved to receive \$6.5 million to combat homelessness. Stockton was also the first city to partner with the Governor's Office and California's Department of General Services to acquire surplus state property to use as land for constructing affordable housing.

In addition to the initiatives above, Mayor Tubbs launched a task force on Affordable and Workforce Housing to review housing policies like protections for tenants—who make up 52% of Stockton residents—and other issues. In early 2019, the city council unanimously passed a “Just Cause Ordinance,” ahead of the state's Tenant Protection Act. Under Mayor Tubbs, the city and county joined together to create a new “Homeless Czar” position. The city also supported efforts to provide 100 additional beds to local shelters for the winter months. Mayor Tubbs also led the effort to purchase a hotel as part of Project Homekey, and turn it into supportive housing for those experiencing homelessness in Stockton. Through this purchase, we are meeting 20 percent of our housing goal for those without shelter.



ACCOMPLISHMENTS THUS FAR

Though the housing crisis is far from over, thanks to Mayor Tubbs' leadership, Stockton is helping to lead the way in creating solutions for housing and homelessness.

- Created a comprehensive plan to address housing insecurity and homelessness in Stockton for the first time.
- In partnership with Caltrans, created a program that provides those experiencing homelessness with a job.
- Advocated for Stockton to receive \$6.5 million from the State to combat homelessness.
- Stockton was the first city in the state to partner with the Governor and the Department of General Services to acquire surplus state property to be used as land for affordable housing.
- Thanks to this partnership, 100 new affordable housing units will be built in downtown Stockton as part of a project called “La Passeggiata.”
- Launched a task force on Affordable and Workforce Housing.
- Lobbied the state for trailers to support homeless veterans in Stockton.
- Provided 100 additional beds to local shelters for the winter months.
- Worked with the county to hire a new “Homeless Czar” position to oversee efforts for combatting homelessness.
- Received \$4.3 million in state funding which was used to purchase a 39 unit hotel as part of Project Homekey.



With access to nearby freeways, rail, air, and our inland port, in Stockton, we are open for business ~ Mayor Michael Tubbs

REVITALIZING A CITY

A key piece of #ReinventingStockton has been revitalizing Stockton’s economy. In 2012, Stockton’s unemployment rate was around 15%. In 2019, because of initiatives, investments, and work spearheaded by Mayor Tubbs, Stockton’s unemployment rate was near a record low at around 5.7%. By focusing on innovation, making a green economy, and championing new jobs, Mayor Tubbs was able to move Stockton forward economically.

For the first time in Stockton’s history, the city partnered with the California Hispanic Chamber of Commerce to host their annual conference. Mayor Tubbs also worked with the National Basketball Association (NBA) to move their G-League team from Reno to Stockton becoming the Stockton Kings and bringing lots of jobs and energy to our downtown. In addition, Amazon added over 2,000 jobs to our region. Spurred by the NBA and

Amazon, downtown businesses have grown over the last four years. New groups such as Main Street Launch, which is a non-profit that supports the growth of other small businesses are new to our city. National coworking company LaunchPad also came to Stockton and the Stockton Community Kitchen opened to support locals looking to learn more about the food industry. Finally, Mayor Tubbs successfully recruited the region’s first floating data center to our Port of Stockton, in the process setting a new standard for sustainable, efficient data processing by using Delta water as a cooling mechanism.

ACCOMPLISHMENTS

- Before COVID-19, Stockton had near record low unemployment rates at around 5.7%.
- In 2019, Stockton was ranked the sixth most fiscally solvent city in the nation.
- Stockton partnered with the California Hispanic Chamber of Commerce to host their 40th Annual

Statewide Conference.

- The NBA moved their G-League team from Reno to Stockton, becoming the Stockton Kings.
- Amazon created over 2,000 jobs in the Stockton area.
- Companies such as LaunchPad, a national coworking space business, and Main Street Launch opened for the first time in Stockton.
- The Stockton Community Kitchen opened to support cooks interested in the food businesses.
- For the first time in over a decade, Stockton’s airport opened with travel to Las Vegas and daily flights to and from Los Angeles.
- Stockton is now home to Nautilus Data Technologies’ new floating data center.
- The Mayor’s office also partnered with KIVA to offer small business microloans.

SAVING OUR ENVIRONMENT

THE STATE OF CALIFORNIA INVESTED,

\$10.8M

to improve our water, air, and the overall environmental health of our most challenged communities in Stockton



Cities are about people- all people. We rise and fall based on the investments we make in them” - Mayor Michael Tubbs

ENVIRONMENTAL JUSTICE

Under Mayor Michael Tubbs, Stockton is committed to being a good environmental steward. In 2008, the State of California and the Sierra Club sued the City of Stockton over its general plan for its failure to address greenhouse gas emissions. Today, Stockton has done a 180 degree turn from where it was in 2008. With a new, adopted environmental general plan, engagement in statewide, national, and international efforts to reduce emissions, improved health outcomes and increased economic opportunity through environmental efforts, Stockton is on the path to its own, local, green new deal.

CLIMATE ACTION CORPS

In 2020, in partnership with the Mayor’s Office and Stockton Service Corps, California Volunteers placed fellows to build the capacity of climate focused organizations across Stockton. This comes after Stockton was chosen, along with 4 other cities, to pilot a first-of-its-kind climate action service model.

TRANSFORMATIVE CLIMATE COMMUNITIES

In 2018, the City of Stockton was awarded a \$170,000 Transformative Climate Communities (TCC) Planning Grant by the California Strategic Growth Council. This award was a direct result of Mayor Tubbs’ leadership and submission of a grant application to the State. Through this initial funding Mayor Tubbs launched Rise Stockton. Rise Stockton’s task was to transform community concerns and recommendations into shovel-ready projects and policy proposals. Altogether, the community engagement and planning of Rise Stockton led to an award of \$10.8 million in June 2020. This additional funding will be used to improve our water, air, and overall environmental health of our most challenged communities in Stockton.

AB 617

In 2019, Mayor Tubbs along with local community groups successfully advocated for Stockton to be included as an AB 617 community. AB 617 requires new community-focused actions that utilize statewide and regional strategies to reduce negative air quality exposure in California’s disadvantaged communities.

COMMUNITY CHOICE ENERGY

In order to democratize utilities, provide local funding for community benefit programs and empower the city to provide more conscious utility options for local residents and businesses, Mayor Tubbs introduced the concept of Community Choice Energy to the City of Stockton. A grant was secured by Mayor Tubbs to begin studying the feasibility of Community Choice Energy in Stockton. The study is now underway.

ENVIRONMENTAL WORK HIGHLIGHTS

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TONS OF TRASH PICKED UP THROUGH COMMUNITY

843

TONS OF GARBAGE WERE REMOVED FROM THE SMITH CANAL

5.2

STOCKTON RECEIVED AN,

\$8.5M

state grant to revitalize McKinley Park.

- Created and adopted Envision Stockton 2040, which is an environmental general plan for the City of Stockton.
- Joined the Climate Mayors Coalition and signed on in support of the Paris Climate Accord.
- Awarded a \$170,000 Transformative Climate Communities Planning Grant by the California Strategic Growth Council.
- Introduced Community Choice Energy to the City of Stockton.
- Stockton will utilize 50 fellows as part of the State’s new Climate Action Corps pilot.
- Set a target date for making the city’s fleet of buses all-electric.
- 843 tons of trash were picked up through community cleanups around homeless encampments.
- Over 370 formerly incarcerated individuals were offered jobs to help clean our community.
- Stockton City Council approved a WIFIA Loan Agreement of \$108 million to fund sewer service improvements (saving \$40 million in taxes).
- The city received \$10.8 million in state funds for environmental cleanup efforts in low-income neighborhoods.
- Stockton received an \$8.5 million state grant to revitalize McKinley Park.
- 5.2 tons of garbage were removed from the Smith Canal.

SUPPORTING COMMUNITY

Each and every one of us must examine how we can create a society where there's true liberty and justice for all. ~ Michael Tubbs

AMERICA'S MOST DIVERSE CITY

As America's most diverse city, Stockton gives hope to a divided nation by showing that people from all cultures, faiths, and beliefs can come together to build a better future. With a deep conviction in the promise of America, that all are created equal and have the right to life, liberty, and the pursuit of happiness, Mayor Tubbs worked throughout his term to ensure that Stockton is a city for everyone—regardless of your immigration status. To that end, Mayor Tubbs brought to the City Council a resolution affirming human rights, and worked to see to it that Stockton followed the guidelines of sanctuary cities.

DEFERRED ACTION FOR CHILDHOOD ARRIVALS (DACA)

Believing no human being is illegal, Mayor Tubbs led the effort for Stockton to sign an amicus brief, filed in the US judicial system in support of Deferred Action for Childhood Arrivals otherwise known as DACA. The US Supreme Court upheld DACA in 2020 and amicus briefs from leaders like Mayor Tubbs undoubtedly played a role in the Court's decision.

CENSUS 2020

When San Joaquin County declined state funding to conduct Census 2020 outreach, the Mayor's Office connected with the State's Complete Count Committee to ensure Stockton's participation. The city was then awarded over \$370,000 to conduct a campaign to reach hard-to-count populations. The Mayor also joined in another amicus brief against the Trump administration to add a citizenship question to the Census.



STOCKTON WAS NAMED AN, ALL-AMERICA CITY, IN 2017 & 2018

earned for our commitment to diversity and equity.



GENDER EQUITY

Gender inequity and inequality keep communities from reaching their fullest potential. To address this critical issue, Stockton's First Partner Anna Nti-Asare-Tubbs, spearheaded the creation of the first ever, 110-page—report on the Status of Women in Stockton. The report was created in order to bring the issues and concerns of women living in Stockton to the forefront of the conversations surrounding equity, social justice, and investments. This initiative was launched in partnership with the Office of Mayor Michael Tubbs and the San Joaquin Data Co-Op. Since this effort, Stockton has taken steps to reduce long standing gender inequities and created the city's first ever Gender Equity Officer position.



*I truly believe that when we focus
on the issues facing women,
we focus on the issues that will
uplift our entire community,
First Partner of Stockton
Anna Malaika Tubbs*



COMMUNITY HIGHLIGHTS

- Ensured that Stockton abide by the guidelines of a sanctuary city.
- Brought to the City Council a resolution affirming human rights, inclusiveness, environmental protections, affordable healthcare, and religious freedom for all Stockton residents—including immigrants.
- Signed amicus briefs filed in the US judicial system in support and defense of DACA.
- Awarded over \$370,000 to conduct a campaign in hard-to-count Census 2020 areas.
- Stockton saw a 5% response increase in the state's hardest to count census tract.
- Joined amicus briefs against Trump administration proposals that would have added a citizenship question to the Census.
- Published and released the first "Report on the Status of Women in Stockton."
- Enlisted Stockton as a Hidden Heroes City in partnership with the Elizabeth Dole Foundation.

RESPONDING TO CRISIS

We will get through this, together ~ Mayor Michael Tubbs

BANKRUPTCY

As a city that once filed for bankruptcy, Stockton knows firsthand about the challenges a community can face. Under the leadership of Mayor Michael Tubbs, Stockton not only worked to face its own challenges, but served as a good neighbor by assisting other communities in need.



CALIFORNIA WILDFIRE RELIEF

In response to the devastating Camp Fire of 2018, Mayor Michael Tubbs organized a community response to help raise over \$100,000 to donate to the city of Paradise as they worked to rebuild. Stocktonians of all backgrounds donated both cash and supplies in a gesture of compassion to our northern neighbors.

COVID-19

One of the biggest crises to impact America in 2020 has been the coronavirus outbreak and one of the hardest hit communities in the nation has been San Joaquin County. Bearing this fact, Mayor Tubbs moved quickly at the start of the pandemic to provide support services and gather additional resources for Stockton and our surrounding neighbors. Mayor Tubbs launched StocktonStrong.org, a one-stop-shop for COVID-19 information and he successfully lobbied the state for \$27 million in CARES Act COVID-19 relief funds. Stockton was also among the first cities in the state to partner with Project Baseline to provide drive-through COVID testing. Tubbs' also raised over \$2 million in private donations to support our local businesses and nonprofits, helping them provide Stocktonians with financial support and other resources to stop the spread of this pandemic.

MAYOR TUBBS RAISED OVER,

\$2M,

in private donations to support our local businesses and nonprofits

MAYOR TUBBS SUCCESSFULLY LOBBIED FOR,

\$27M,

in COVID-19 funding.

\$27M

Mayor Tubbs successfully lobbied for \$27 million in COVID-19 funding.



Launched StocktonStrong.org a one-stop website for COVID-19 info.

3,600

Launched Nourish Stockton, in partnership with DoorDash and The Edible Schoolyard Project, which delivered 116,000 pounds of fresh, organic produce to 3,600 Stockton residents.

170

Provided 170 small businesses with \$3,000 grants.

73

Provided 73 non-profits with grants ranging from \$1,000-\$10,000.

120

Provided 120 single mothers with \$500 each.



Approved a city budget during the pandemic with no layoffs, no cuts to staff salaries, no cuts to services, and no new furloughs.



Partnered with Citizen to provide a contact tracing app.



Launched the Stockton Strong Marketplace, an online store where female entrepreneurs can sell products.

14K

Donated over 14,000 masks to local businesses and nonprofits.

\$150K

Provided our local housing nonprofits with \$150,000 in emergency housing assistance.



Launched the Juneteenth Capital Initiative to address racial inequities and provide grants of \$5,000-20,000 to Black-operated nonprofit organizations and those serving African American communities in Stockton.



Hosted the first AmeriCorps NCCC team in Stockton to meet increased food insecurity needs with the Stockton Emergency Food Bank.



Launched a Holiday Stockton Strong Marketplace, a one-stop shopping site featuring 20 small businesses and makers.



Held a virtual Small Business Saturday on Instagram LIVE to highlight 12 local small businesses during COVID-19.



Partnered with the California Office of the Small Business Advocate to host a digital festival with local small businesses.



Hosted virtual town hall events with public health officials providing COVID-19 information and mental health resources.

\$25K

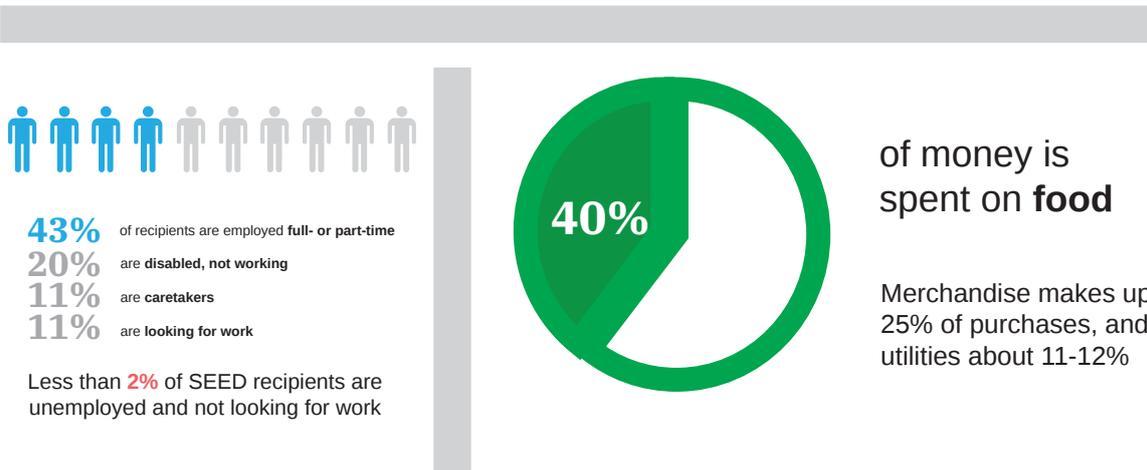
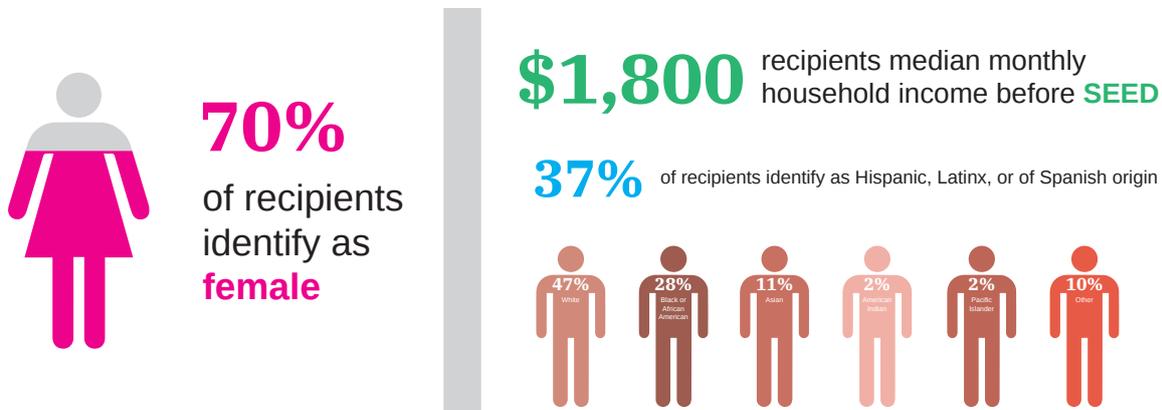
Provided over \$25,000 in grants to local nonprofits for Holiday Giving programs.

GUARANTEED INCOME

STOCKTON ECONOMIC EMPOWERMENT DEMONSTRATION (SEED)

Even before the COVID-19 pandemic, nearly half of all Americans could not afford one \$400 emergency. As Mayor, Michael Tubbs launched the Stockton Economic Empowerment Demonstration (SEED), which is the nation’s first mayor-led basic income program. Since February 2019, approximately 125 Stocktonians have received \$500 a month with no strings attached.

Early data reveals what we’ve intuitively known to be true: people are working hard, but the economy isn’t working for them. Program recipients spend the disbursements on their basic needs such as food, transportation, utilities, and rent. Data from February and March of 2020 highlights how receiving unconditional recurring cash enabled people to better prepare and sustain themselves during this pandemic.



MAYORS FOR A GUARANTEED INCOME

Due to the impact and success of SEED, Mayor Tubbs launched Mayors for a Guaranteed Income (MGI). This initiative is a coalition of mayors advocating for a guaranteed income to ensure all Americans have an income floor. To date, this program has the participation and support of 30 mayors across the United States including the mayors of Los Angeles and Atlanta. Funding for MGI was provided by Jack Dorsey, CEO of Twitter.



MAYORS FOR A GUARANTEED INCOME

ADDITIONAL ACCOMPLISHMENTS



- The revitalization and transformation of Stockton ultimately attracted local, state, and national attention. “Stockton on My Mind,” a feature HBO documentary that chronicles our story was released in July 2020.
- Stockton’s improved fiscal health generated recurring surpluses and in November 2020, Stockton had a budget surplus of \$13.1 million.
- Before COVID-19, thanks to the passage of Measure M Stockton’s library hours increased and Mayor Tubbs supported plans for a Northeast Stockton Library and Community Center scheduled for completion in the next two years. Measure M has also allowed recreation services to hire additional staff in order to expand community center activities and sports opportunities for Stockton’s youth in 2021.
- Mayor Tubbs also worked to eliminate the city’s golf subsidy for two municipal courses—Swenson and Van Burskirk—saving taxpayers over \$800,000 per year.
- Under Mayor Tubbs’ leadership the city also adopted an updated Bicycle Master Plan.
- Mayor Tubbs also broke ground at the county’s soon to be new Veterans Hospital. To assist this project, the mayor’s office worked with the city manager and other partners to ensure critical infrastructure needs were met.
- Mayor Tubbs also leveraged state and federal funding to make key curb, sidewalk, and intersection safety improvements for pedestrians and bicyclists throughout Stockton—including the Weston Ranch Crossings, a project completed in September 2020.



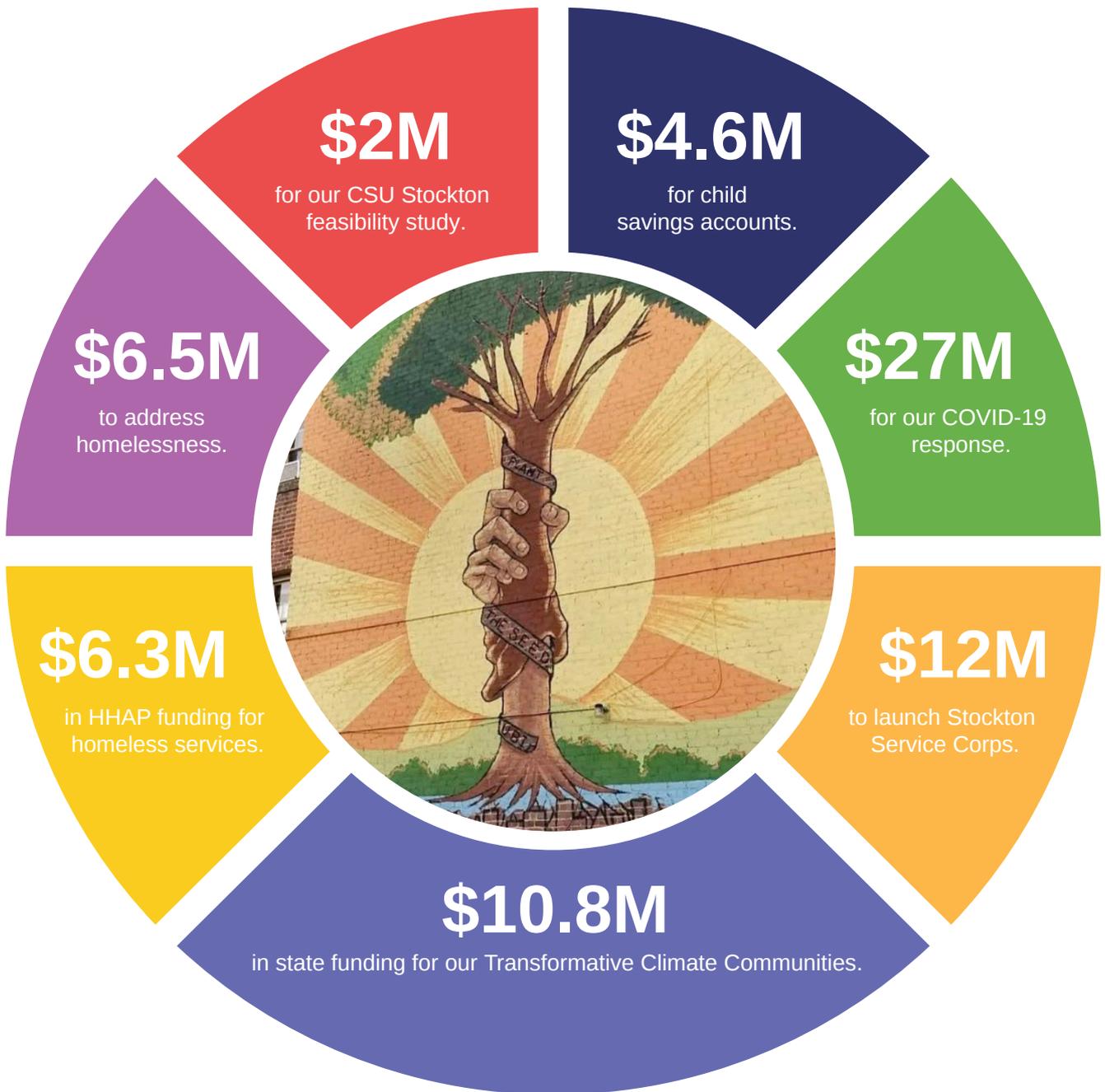
MAYOR TUBBS RAISED OVER \$100 MILLION IN NEW FUNDING SOURCES FOR STOCKTON



PRIVATE SECTOR FUNDS



STATE AND FEDERAL DOLLARS SECURED



MAYORAL STAFF



CAMERON BURNS

Assistant to Mayor Michael Tubbs

Cameron Burns joined the Reinvent South Stockton Coalition team in early 2016. Often participating in community park clean ups and working with the youth, he quickly became a reliable asset for the team. He was empowered by the impactful work to leave his full-time job and join the movement to reinvent our community. Most recently, he led the field operation to elect Michael Tubbs, the nation's youngest and Stockton's first African American mayor. His 10-week intensive field program engaged 80 young changemakers on a daily basis at a magnitude and quality our city has not yet witnessed. Cameron graduated with a B.A. in Political Economy from UC Berkeley.



DANIEL LOPEZ

Senior Media Advisor for Mayor Michael Tubbs

Daniel has a wealth of experience that he brings to city hall. Prior to joining the office, Daniel served as the Chief of Staff to California State Senator Richard Pan. Previous to his work with Senator Pan, Daniel served as an aide to former Sacramento Mayor Kevin Johnson. Daniel's resume includes working at Facebook Headquarters in Menlo Park and serving as a press aide to former Lt. Governor John Garamendi. He also worked on the political campaign of Phil Angelides for Governor and Obama for President. Daniel graduated with a B.A. in Government and Journalism from California State University Sacramento, attended San Joaquin Delta College, and is a graduate of Franklin High School here in Stockton. Daniel has been named as one of the 40 people under the age of 40 who excel in their professions and contribute to the community by the Sacramento Business Journal. Daniel is a Stockton native and is excited at the opportunity to return to his hometown and make a difference.



MAX VARGAS

Senior Policy Advisor for Mayor Michael Tubbs

Max Vargas joins the Mayor's Office as the Senior Policy Advisor and brings a range of policy, legal, and community experience to City Hall. He was formerly the Public Affairs Manager for the San Joaquin Regional Transit District (RTD). Prior to working at RTD, Max was Senator Cathleen Galgiani's Deputy District Director. His resume also includes the Office of Assemblymember Galgiani, Senator Lois Wolk, San Joaquin County WorkNet, and the National Council of La Raza. Max holds a B.A. in Political Science from the University of the Pacific and a J.D. from the McGeorge School of Law. He serves on the California Health Care Facility Citizens' Advisory Committee, Pacific Alumni Association Board, and the Stockton Public Schools Foundation Board. Max, a naturalized citizen and political asylee from Peru, is honored by the opportunity to further serve the community his family calls home.

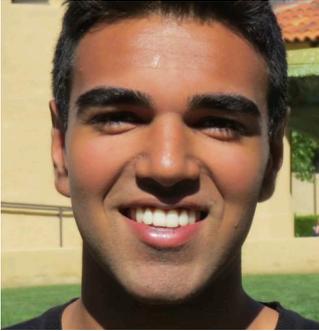


ANN ROGAN

FUSE Fellow

Ann Rogan is a leader in defining and growing business strategy for early-stage companies, pioneering new services or business models. Her work in emerging markets has spanned a variety of industries including education, healthcare, clean energy, and digital identity. Ann has founded two companies, one in renewables and the other in 3-D printing. Most recently, she served on the Government of Estonia's e-Residency Advisory Group. Prior to that she led the team responsible for global strategy at Singularity University in Silicon Valley. Ann earned a BA from McGill University.

MAYORAL STAFF



MEHRAAN AZAD KEVAL

Stanford Institute of Economic
Policy Research Fellow

Mehraan Keval recently graduated from Stanford University with a degree in Science, Technology, and Society with a Politics and Policy concentration. Before returning to the US for college, Mehraan lived in Muscat, Oman and Amman, Jordan. In his junior year at Stanford, he began interning in Mayor Tubbs' office, and has been inspired by the #reinvention happening in Stockton ever since. He is on a year-long fellowship and hopes to dedicate himself to the betterment of Stockton and uplifting marginalized communities.



SUKHI SAMRA

Policy Aide for Mayor Michael
Tubbs

Sukhi Samra is from Fresno, CA and recently graduated from Stanford University. While at Stanford, she majored in Political Science and completed internships with the Fresno County District Attorney's Office, the Superior Court of the District of Columbia, and the Department of Justice. She is passionate about uplifting traditionally marginalized communities and, in particular, about empowering women of color.



RHONALYN CABELLO

Social Media and
Communications Officer

Rhonalyn Cabello graduated with her B.A in Political Science and a minor in Communications Students from California State University, Sacramento. During her undergraduate career, she was a Fellow for Ami Bera's Congressional Campaign. She later became a communications intern for councilmember Eric Guerra, representative of Sacramento's District 6 and a public outreach intern for Carollo Engineers in the city of Sacramento Department of utilities. She is part of the alumnae chapter for the Alpha Chi Omega Sorority, and is a strong advocate for domestic violence awareness. Rhonalyn was born and raised in Stockton in Stockton and cared greatly about making a difference in her hometown.

IN CLOSING



I believe Stockton has made great strides during my time in office. My goal as Mayor was to create a city that would be a place people run to, instead of from.

No Stocktonian should have to leave Stockton to feel safe or access a quality education, affordable healthcare, adequate housing, clean air, or employment opportunities that enable them to provide for themselves or their families. During my term, I worked to make that goal a reality.

I am proud of the work my office did to lay a strong, inclusive, equitable, and responsible foundation for Stockton's future—one that considers and works for every resident. I remain encouraged and committed to the work of #ReinventingStockton through my Reinvent Stockton Foundation. I know the work done during my term will endure into Stockton's future.

Thank you for the honor of being your Mayor.



THANK YOU STOCKTON

I've proven myself not to be perfect, but be persistent, and committed to do everything in my power to make my hometown the best it can be ~ Mayor Michael Tubbs

MICHAEL TUBBS
END OF TERM REPORT

